



Fort Drum Economic Impact Statement



Fiscal Year 2006
October 1, 2005 – September 30, 2006

Fort Drum United States Army Garrison

Commanding General
MG Benjamin C. Freakley

Garrison Commander
COL David J. Clark

Deputy to the Garrison Commander
Mrs. Judith L. Gentner

Garrison Command Sergeant Major
CSM Terry E. Parham Sr.

COMMUNITY IMPACT

Fort Drum is a prominent fiber in the fabric of the Northern New York community. The installation provides employment for more than 3,500 area residents and millions of dollars in trade for local businesses. Soldiers and their family members receive medical care from local health care providers and enroll in local schools and colleges. Staunch community support by way of programs such as Project Strong Communities and Operation Yellow Ribbon further connect our military and civilian communities. The resulting economic and social impact benefits not only Northern New York, but New York State as well.

EMPLOYMENT AND PAYROLL: \$969,705,206

Personnel data provided by the Plans, Analysis and Integration Office
 Military pay data provided by the Fort Drum Finance Office
 Retiree Data extracted from DoD Office of the Actuary Website (www.dod.mil/actuary)

Fort Drum is the largest employer in Northern New York. In FY06, 17,438 Soldiers and 3,712 civilians were employed on Fort Drum. Civilian (includes tenants and contractors) and military payrolls totaled \$201,604,818 and \$737,512,388 respectively.

The large increase in military payroll this year is attributable to better source data. With the help of the Fort Drum Finance Office, we were able to capture basic pay and allowances, special pay, incentive pay and bonus pay for all soldiers assigned to the Fort Drum area. **Basic pay and allowances** may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA), and Temporary Lodging Expense (TLE). **Special Pay** may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire or Imminent Danger Pay, and Diving Duty Pay. **Incentive pay** may include items such as Aviation Career Incentive Pay, Flight Pay - Crew and Non-Crew member, Parachute Pay, and Demolition Duty. **Bonus pay** may include items such as Enlistment and Reenlistment Bonus.

Personnel Category	Number Employees
Military (Includes 10 th Mountain Division and tenant activities)	17,438
Civilian (Includes tenants and contractor employees)	3,712
Total:	21,150

According to the DoD Office of the Actuary, we also have 1,918 retirees living within the 136XX zip code who are paid a total of \$2,549,000 a month (\$30,588,000 a year), which also flows into our local economy and is included in our payroll total for the first time this year.

ARMY COMMUNITY HOUSING: \$24,918,733

Data provided by Public Works

In the late 1980's, the Army entered into leases with private developers (under Section 801 of the Military Construction Authorization Act of 1984) to provide 2,000 housing units to Soldiers and their families in ten North Country communities in the tri-county (Jefferson, Lewis and St. Lawrence) area. Those 20-year leases will begin to expire in December 2007.

Army Community Housing	
Location	Annual Expenditure
Watertown	\$6,553,293
LeRay	\$5,897,692
Calcium	\$3,509,682
Gouverneur	\$1,900,309
Philadelphia	\$1,696,592
Carthage	\$1,351,803
West Carthage	\$1,366,751
Clayton	\$1,156,268
Copenhagen	\$853,857
Lowville	\$632,486
Grand Total	\$24,918,733



PRIVATIZED HOUSING: \$60,988,292

Data provided by Public Works, FDMCH

Fort Drum Mountain Community Homes (FDMCH), a private partnership between the Department of the Army and Actus Lend Lease, is the fifty-year owner and manager of the military homes and housing communities on Fort Drum. This \$302 million project provides high quality, comfortable homes and community facilities. FDMCH is building 845 new three, four and five bedroom homes in two master planned communities (*Crescent Woods and Pine Woods*), four state-of-the-art community centers and renovating all existing homes. Construction will span a four year initial development period. FDMCH strives to make Fort Drum the best place a Soldier has ever lived by placing *Residents First*.

FDMCH - RCI Dollars:

Executed Contracts	\$35,221,240
Payroll	\$5,250,000
Material	\$5,080,613
JCIDA Payments	\$731,238
Subcontract Services	\$4,217,469
Renovation & Development	\$10,487,732
Total	\$60,988,292



ARMY COMMUNITY HOUSING/DOMESTIC LEASES: \$2,510,158

Data provided by Public Works

The Army added the Domestic Lease Program to the Fort Drum housing portfolio in 2005. The program provides temporary family housing to satisfy a housing deficit (where the local economy cannot provide sufficient adequate housing). The leasing program, authorized by 10 USC 2828, provides for the payment of rent, operating, and maintenance costs of privately owned quarters assigned to military families as Government quarters. The program also includes funds needed to provide services such as utilities, refuse collection, and maintenance when these services are not part of the lease contract.

Domestic Leases	
Jefferson County – 20 Villages	\$2,252,476
Lewis County – 2 Villages	\$178,757
St. Lawrence County – 2 Villages	\$78,925
Grand Total	\$2,510,158



CONTRACTING IMPACT IN TRI-COUNTY AREA: \$127,035,441

Fort Drum Awarded Contract data provided by Army Contracting Agency
COE Awarded Contract data provided by Corps of Engineers

Fort Drum is a major customer for construction companies and suppliers of goods and services in Northern New York State. In FY06, Fort Drum's Directorate of Contracting awarded 140 construction contracts worth \$22,325,338. Companies located in the Tri-County area received 133 of those contracts worth \$22,026,374. Fort Drum also awarded 548 service contracts worth \$23,166,317 and 711 supply contracts worth \$25,021,221. Of those, 247 service contracts, worth \$9,264,056 and 85 supply contracts, worth \$3,755,863 were awarded to businesses in the Tri-County area.

Purchase card holders at Fort Drum utilized their cards to purchase \$15,326,876 worth of supplies and services this fiscal year. Purchases on the Government VISA card/checks are limited to transactions under \$2,500 each. The economic impact of these 20,401 purchase card actions also directly affected local businesses as approximately 72% of these dollars or over \$11 million went to Tri-County firms.

Contracts	Total	Tri-County	%
Construction	\$22,325,338	\$22,026,374	99%
Service Actions	\$23,166,317	\$9,264,056	40%
Supply Actions	\$25,021,221	\$3,755,863	15%
IMPAC Card & Accommodation Checks	\$15,326,876	\$11,111,985	72%
Total	\$85,839,752	\$46,158,278	54%

Top Ten Contractors	
Name	Contract Amount
* <i>Cadence Contract Services LLC (Black River, NY)</i>	\$15,887,690
L C Industries for the Blind (Durham, NC)	\$5,096,322
* <i>Omega QSE, Incorporated (East Syracuse, NY)</i>	\$4,685,077
Jefferson Rehabilitation Center (Watertown, NY)	\$4,599,321
Dell Computer Corporation (Round Rock, TX)	\$4,565,445
* <i>Purcell Construction Corporation (Watertown, NY)</i>	\$3,166,184
National Grid/Niagara Mohawk (Syracuse, NY)	\$2,984,381
* <i>Lawman Heating and Cooling (Sackets Harbor, NY)</i>	\$2,358,426
Federal Prison's Industry (Lexington, KY)	\$2,264,439
Development Authority of the North Country (Watertown, NY)	\$2,014,713

**Blue Ribbon Contractor Award Recipient* = Awarded by Fort Drum's Directorate of Contracting to contractors who excel in areas such as operations, management, quality of work, cost/financial aspects, and a general category, which includes conduct, reliability, extra effort and value.

The US Army Corps of Engineers also awarded construction contracts for work at Fort Drum. Major construction placement work totaled approximately \$51,549,087 for FY06. The Corps of Engineers has many guidelines when awarding construction contracts. One of the guidelines is to use the HUBZONE Program. The Tri-County area is zoned as a HUBZONE. The HUBZONE Empowerment Contracting program provides federal contracting opportunities for qualified small businesses located in distressed areas. Fostering the growth of these federal contractors as viable businesses, for the long term, helps to empower communities, create jobs, and attract private investment.

Contracts for supplies, services, maintenance and labor to support Installation operations were also executed by external agencies, or were centrally funded by higher headquarters. Examples of these type contracts include the Mobile Vehicle and Cargo Inspection System (MVACIS), a gamma-ray cargo scanning system and Access Control Points (security guards). We estimate that contracts of this type totaled at least \$27,787,898 in FY06.



MVACIS



Access Control Points

Non-appropriated Fund (NAF) activities spent \$1,540,178 locally in FY06, for a myriad of products and services such as self help construction supplies and equipment, decorations, furniture, small renovation projects, bedding, linens, washers, dryers, propane, gas, oil, tools, lawn maintenance equipment and supplies, uniform contracts, office supplies and equipment, advertising, package delivery services, etc.

MEDICAL SERVICES: \$46,173,626

Data provided by US Army Medical Activity

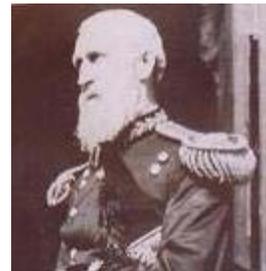
The United States Army Medical Department Activity (USA MEDDAC) provides a comprehensive managed care program to Soldiers and their families.



Dr. Samuel B. Guthrie



Technician Fifth Grade
William Rodney Connor



BG Timothy Wilcox

Medical care is provided on post for military beneficiaries enrolled in TRICARE Prime at the Guthrie Ambulatory Health Care (Family Practice Clinic) or Connor Troop Medical Clinic. TRICARE is the name of the Department of Defense's managed health care program for active duty military, active duty service families, retirees and their families, and other beneficiaries. As part of the regional TRICARE contract, the Managed Care Support Contractor is responsible for coordinating health care services off post, as well as maintaining the civilian provider network within the community by establishing contracts with local health care providers and facilities.

On a daily basis, the Fort Drum MEDDAC typically fills 1,400 prescriptions, takes 125 X-rays, processes 600 lab specimens, and has 1,000 clinic visits. The MEDDAC staff of approximately 725 military, civilian, and contract personnel all work together to support the organization's mission.

The total dollar amount expended in FY06 by USA MEDDAC to include supplies, equipment and contracts was \$46,173,626.

DENTAL SERVICES: \$2,816,700

Data provided by US Army Dental Activity

The United States Army Dental Activity (USA DENTAC) has three dental clinics and is staffed with over 100 dedicated officers, enlisted Soldiers, DoD civilians and contract personnel who provide comprehensive dental care to authorized beneficiaries.

Dental care for military beneficiaries is provided at the North Riva Ridge, Wilcox and Clark Hall Dental Clinics.

On a monthly basis, the Fort Drum DENTAC sees over 3,800 patients and performs over 12,141 dental weighted procedures.

Dental care for active duty Soldiers is also outsourced to local providers utilizing the Oral Health Initiative. The DENTAC outsourced 1,700 Soldiers for patient care to the local civilian provider network in 2006.



Family members utilize United Concordia Companies, Incorporated (UCCI), which is the TRICARE Dental Insurance Contractor. UCCI has an extensive provider network in the North Country. The retired military population can sign up for the Delta Dental Plan for Retirees, which also has a provider network in the local surrounding communities. Although not tracked by the DENTAC, the local economy receives a significant amount of pay for services (millions) for family members and retirees who utilize UCCI and Delta Dental.

In 2006 the USA DENTAC spent \$1,416,700 in the North Country for dental supplies, equipment and contracts. An additional \$1,400,000 was paid to local civilian dental practices for services provided for our Soldiers.

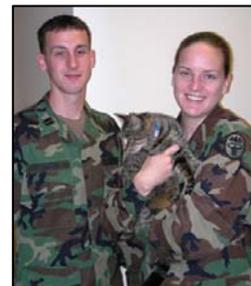
VETERINARY SERVICES: \$16,800

Data provided by US Army Medical Activity

The United States Army Veterinary Command (VETCOM) provides military veterinary services in support of United States Army Medical Command (MEDCOM) and Department of Defense (DOD) missions in their areas of responsibility. The responsibilities of VETCOM include food safety, security and quality assurance, care of government owned animals, and animal disease prevention and control.



Veterinary food inspection personnel inspect foods that are procured, transported, stored, and issued for human consumption by the Department of Defense (DoD). They also assist in the prevention and control of food borne diseases and identify unsanitary conditions in food storage facilities and commissary stores, and inspect commercial food establishments in New York State and Canada. Veterinary Service personnel also support the Global War on Terror by monitoring food security.



Veterinary animal care personnel perform a variety of duties. The highest priority is managing the medical care of our military working dogs. These dogs are essential for patrolling and providing drug and explosive ordnance detection. Animal care personnel also support the control and environmental monitoring of diseases transmitted from animals to humans such as rabies, ringworm, Avian Influenza virus and Lyme disease by providing client education, routine immunizations, and health care to the privately owned animals of Soldiers.

In FY06, Veterinary Services at Fort Drum spent \$16,800 for normal operating expenditures in the North Country. Expenditures included the Rabies Bite Program, veterinary claims, supplies and contracts.

TUITION ASSISTANCE & CONTRACTED EDUCATION: \$905,806

Data provided by the Directorate of Human Resources

In FY06, Fort Drum spent \$620,806 for tuition assistance for active duty Soldiers. This program assists the Soldiers in paying college expenses. A total of 553 Soldiers used the tuition assistance program to enroll in traditional and distance learning college courses.



The past year saw the most significant change in Army tuition assistance policy since its inception – Centralized Tuition Assistance Management (CTAM). Leveraging the technology foothold gained through eArmyU, and collaborating with both IBM and college providers, Army Continuing Education System (ACES) launched GoArmyEd. A virtual Education Center, whose principal module, CTAM, allows Soldiers to obtain tuition assistance through a web-based portal, GoArmyEd supports over 140 partner schools with electronic tuition assistance, program counseling, enrollment, grade posting and payment functions. At the six month mark, over 120,000 Soldiers have activated accounts in GoArmyEd.



Since July 2002, Fort Drum has been an active participant in eArmyU (Electronic Army University). Under eArmyU, a Soldier is required to reenlist or extend their term of service for three years after the enrollment date and commit to completing 12 semester hours of credit in three years with an eArmyU college via distance learning on the eArmyU Internet-based portal. With the laptop option, Soldiers received a laptop computer that becomes personal property after fulfilling their commitment, paid tuition, fees, Internet service and books. The program continued to enroll Soldiers in this FY; of 986 enrollments, 208 Soldiers chose the laptop option. The non-laptop option only requires that a Soldier be on active duty one year after enrollment and enroll in a 3 semester hour course within 30 days of enrollment. The non-laptop option was designed primarily for Soldiers who preferred to use their own computers, while the program provided paid tuition, fees, Internet service, and books. In FY06, 778 Soldiers enrolled in the non-laptop option.

A total of \$285,000 was contracted for education support during the fiscal year to pay for multipurpose learning facility support, advertising for programs, test examiners, instructors, counselors, and counselor support for the Education Center.

IMPACT AID: \$12,172,696

State Aid extracted from State Aid Website at the New York State Education Department (<http://stateaid.nysed.gov>)
Federal Aid data provided by John Forkenbrock Executive Director of the (National Association of Federally Impacted Schools
Federal Aid data also available at (<http://www.nafisdc.org>) "Crunch the Numbers" link

Aid is provided to local school districts from both the Federal and State Departments of Education.

Federal impact aid, which was signed into law by President Harry S. Truman in 1950, is designed to directly reimburse public school districts for the loss of traditional revenue sources due to a federal presence or federal activity. Since its inception, the program has been amended many times. Today its legal reference is P.L. 107-110, Title VIII and is authorized through fiscal year 2007 with a one-year automatic extension (General Education Provisions Act) through FY 2008.

Traditionally, property sales and personal income taxes account for a large portion of the average school district's annual budget. However, federally connected students can adversely affect a school district's financial base because their parents or guardians do one or more of the following in the school districts that the students attend:

1. Often pay no income taxes or vehicle license fees in their state of residence.
2. Live on non-taxable federal property.
3. Shop at stores that do not generate taxes.
4. Work on non-taxable federal land.

Impact aid provides a payment to school districts in lieu of these lost taxes to assist with the basic educational needs of its students

In 2001, Congress re-authorized impact aid and modified sections of the program. School districts can receive funding from just one of the program's sections or from more than one section. Section 8003 (b)(1), provides basic support for a number of different types of federally connected children, including those who: have a parent in the uniformed services; reside on Indian lands; live or have parents who work on federal property; and live in federally subsidized low-rent housing projects.

To be eligible for basic support payments (Section 8003), a school district must have at least 400 federally connected students or these students must comprise at least 3 percent of the average daily attendance.

School districts must conduct a student survey each year to identify the number of federally-connected students. School districts must then submit an application directly to the U.S. Department of Education by January 31 containing the results of the "first count."

Since different types of federal students have a different financial impact on the school district, each type of federal student is assigned a weight. The higher the weight, the higher the impact these students have on the school district. Student weights are as follows:

- Student living on Indian property, 1.25 weight
- Military student living on federal property, 1.00 weight
- Non-military student living on federal property and parent works on federal property, weight 1.00
- Military student not living on federal property, weight .20
- Student living in low-rent housing project, weight .10
- Civilian student whose parent works on federal property, weight .05

The weights listed can be referred to as WFSUs (Weighted Federal Student Units). To receive basic support payments, a school district must conduct a student survey each year to identify the number and types of federal children it is enrolling. The school district then completes the impact aid application and submits it directly to the U.S. Department of Education each year.

According to the National Association of Federally Impacted Schools (NAFIS), Federal impact aid to the schools in the Tri-County area is estimated at \$9,172,696 for FY06 based on payments to date at 110% of LOT (Learning Opportunity Threshold). LOT is referred to as the second tier formula – meaning a measurement of “need” as defined by Congress. Each district has its own LOT percentage which is a combination of two percentages - the percentage of the total student enrollment that is federal + the percentage of what the districts maximum Impact Aid payment is of their total current expenditures. Payments will rise to approximately 126 – 130% of LOT, but those dollars won’t be distributed until some time in late 2007.

Purposes of State Aid to Schools.

- Assist school districts in the funding of educational programs which offer an effective education to all pupils in grades kindergarten through 12.
- Maintain a State and local partnership in public education. (To this end, a flat grant, or minimum operating aid, is provided to even the wealthiest school districts.)
- Equalize school revenues by providing State Aid in inverse proportion to each school district's ability to raise local revenues for education.
- Encourage the development of model programs to address the needs of the school community such as prekindergarten education, community schools, and the use of technology in the classroom.
- Provide support to districts to help educate all students to higher standards, including students with disabilities and those that require extra time and help.

Key Concepts Concerning School Aid.

- Wealth Equalization: To distribute State Aid in inverse proportion to fiscal capacity in order to offset dramatic differences in the ability of school districts to raise local revenues. This is different from the equalization of local property assessments,

which is done by the State to make property values comparable from district to district.

- Determination of Fiscal Capacity: District income and actual value per pupil are compared to the State average (known as the Combined Wealth Ratio).
- School District's State Sharing Ratio or Aid Ratio: The percent, based on the relative fiscal capacity of the district, which is multiplied by an amount of money to determine the district's State Aid.
- Aid Distribution Systems: There are different ways of distributing State Aid, including:
 - Flat Grant Per Pupil. This distributes the same amount of State aid per pupil to every district (e.g., Textbook Aid and Flat Grant Operating Aid). This aid is not equalized.
 - Wealth-equalized Fixed Amount of State Aid Per Pupil. This distributes most aid in current law as an allowance amount per pupil equalized in relation to district fiscal capacity by multiplying the amount by the district's Sharing Ratio (e.g., Formula Operating Aid).
 - Effort or Expense-based Aid. This aid equals the State Share, a wealth equalized percentage, of actual approved spending (e.g., Transportation, Building and BOCES Aids, and a portion of Formula Operating Aid).
- Pupil Counts Used for State Aid: These are based on pupil attendance (i.e., average daily attendance, ADA), often with additional weightings for certain categories of students such as pupils with special educational needs, secondary school pupils and pupils in summer school.

The above information was extracted from State Aid to Schools, A Primer, Pursuant to Laws of 2006 published by The University of the State of New York, The State Education Department, Fiscal Analysis and Research Unit, December 2006.

According to the 2005-06 State Aid Payments End of Year Report by school district, State aid for schools in the Tri-County area totaled \$3,000,000.

PARTNERS WITH THE COMMUNITY:

Fort Drum continues to enjoy an excellent relationship with our surrounding communities that benefit both the installation and our North County neighbors.



Fort Drum Morale, Welfare, and Recreation (MWR) collaborated with Disabled Persons Action Organization (DPAO) of Watertown, Operation Yellow Ribbon (OYR), and local business for the Big and Rich County Music Concert at the Watertown Fairgrounds in June 2006. Discounted tickets were offered to military personnel and sold at the MWR offices on post.

The Project Strong Communities program, established and funded in 2000 as an extension of the Fort Drum MWR outreach programs, operates through the Armed Services Youth Men's Christian Association (ASYMCA) and the Watertown Family YMCA with support from Fort Drum's Better Opportunities for Single Soldier (BOSS), and Community Life programs. Project Strong Communities continues to operate an information center at Salmon Run Mall, offering information to Soldiers and their families on the local area and information to the local community about Fort Drum. Project Strong Communities partnered with the Carthage community to conduct a Military Appreciation Picnic this summer with a free BBQ and children games. MWR supported the event with tents and inflatables. Carthage recognized a military family living in the area with a key to the village.



The annual MWR/AUSA (Association of US Army) River Day was held in June 06 at Alexandria Bay for Soldiers and their families. The AUSA operated the Uncle Sam Boat Tour and the Bonnie Castle portion of the day's events with donated resources and volunteers from local businesses and private organizations. Over 2,730 Soldiers and their family members took part this year.

Sackets Harbor, Operation Yellow Ribbon, Project Strong Communities, and Fort Drum MWR celebrated the Soldier and family with a community Oktoberfest. Military discounts were given for the day's events including a fun run, music, entertainment, beer tent, and children's games. Sackets Harbor recognized a military family with a key to the village.

Watertown's Thompson Park hosted a Yellow Ribbon rally to support deployed troops before the Syracuse Symphony's concert and fireworks in July. There was a recognition ceremony for a 10th Mountain Division Soldier who had just returned from the Middle East.



BOSS Soldier volunteers helped the Children's Home of Jefferson County conduct their annual Family Day picnic by cooking and serving food, setting up children's inflatables, and assisting with children's games.

As a class project, high school students from Potsdam raised money to support deployed soldiers. The students came to Fort Drum and filled large coolers with items they purchased and delivered them to 1st Brigade for their deployment to Iraq. BOSS Soldiers assisted the students and accompanied them on a tour of Fort Drum and for lunch at a dining facility.



BOSS Soldiers took advantage of the fabulous salmon fishing in Pulaski with several trips.

BOSS Soldiers competed in the Watertown Family Counseling Service "Snowflake Rally" cardboard sled races at Dry Hill Ski area. The Women's Auxiliary of the Carthage Veterans of Foreign War (VFW) provided the BOSS Center with decorations and hundreds of cookies for the Christmas holidays.



FDMCH spearheaded Operation Mountain Lamb, a humanitarian aid effort to support rural regions in Afghanistan. BOSS volunteers picked up donated school supplies, sporting equipment, toys, and clothing from drop off locations and then sorted and boxed the items in preparation for shipping.

Fort Drum Child and Youth Services partnered with the Community Action Planning Council (CAPC) of Jefferson County in 2006 to administer a new program called "Army Child Care in Your Neighborhood". The CAPC identifies local homes and child care centers that meet the strict Army standards for childcare and refers those services to military families. This growing program expands the child care options for military families in Jefferson and Lewis counties.



“Operation Kid Comfort” is a program conducted by the ASYMCA that combines the talents of local quilting artists, and volunteers to make personalized quilts for the children of deployed Soldiers. This is an ongoing program with volunteers working through the Watertown YMCA and Project Strong Communities.

Fort Drum employs many exceptional personnel from the local community, and local businesses employ many excellent Fort Drum family members. Every year Fort Drum’s Employee Readiness Coordinator hosts a Career Day at The Commons (our multipurpose, on-post club facility). Forty-six local businesses attended this year’s Career Day in October to recruit family members. The businesses accepted applications and resumes, and conducted on the spot interviews for an estimated 200 job seekers. The Employee Readiness Coordinator meets monthly with the Jefferson County Job Development Corporation to exchange information and establish strategies to develop job opportunities for family members and the local community.



The Christmas SPIRIT Foundation and FedEx in cooperation with the National Christmas Tree Association sponsored a national program delivering holiday spirit to troops and military families. This year over 800 trees were donated by tree growers and delivered to Fort Drum by FedEx Corporation. BOSS volunteers issued trees to units who in turn distributed the trees to Soldiers and families.

Volunteers from local schools, Boys Scouts, the United Service Organization (USO), and individuals celebrated “Make Difference Day” in October by refurbishing the Fort Drum Medical Hold day rooms. They applied fresh paint, painted murals, and rearranged furniture. Local businesses provided supplies and paint.



Computer Discount Warehouse delivered and distributed 100 refurbished computers to spouses of deployed soldiers at The Commons in August to provide internet and email access to families of deployed Soldiers.

The local USO sponsored a family USO show at The Commons in May. Before the show, the performers toured Fort Drum and performed in unit areas.



The National Endowment for the Arts presented the Pittsburgh Opera at The Commons in March. The performers also visited MWR, School Age Services in the afternoon to present a lighthearted look at the many facets of opera and the theater. Home Depot provided meals and refreshments for cast and guests.

Local ski areas; Dry Hill, Toggenburg Mountain, Whiteface Mountain, and Titus Mountain, conducted military appreciation days with free skiing and tubing throughout the winter. Approximately 1,000 Soldiers and their families participate each season.



Volunteers from the Veterans of Foreign War (VFW), American Legion auxiliaries, and other local individuals made and donated knitted and quilted items to the Army Community Services (ACS) Baby Bundle Program. Baby bundles are given to newborns of junior enlisted Soldiers.

Five times a year the American Red Cross conducts blood drives on Fort Drum. Over 150 pints of blood were collected in 2006 from Soldiers, family members and civilian employees for New York and Pennsylvania Red Cross blood supplies.



Two hundred Fort Drum Soldiers and families spent a fun filled day in Cooperstown, NY in May 2006 at the Baseball Hall of Fame by attending the annual Hall of Fame Game, visiting the Hall of Fame Center, and watching the pre-game parade. Fort Drum provided the color guard for the Hall of Fame Game.

Fort Drum hosted the local annual Blue Ball Rugby Tournament in April. Twenty-five college teams competed at Division Hill, and then met at The Commons for awards and refreshments.



The Department of Army's 2006 Soldiers Show performed at Fort Drum in October to an audience of over 2,000. The show was open to both Fort Drum and the local communities.

Fort Drum youth play in numerous local sports leagues in the area. The local Pop Warner leagues play on the Fort Drum youth fields and visa versa. Fort Drum children play on local school Junior and Varsity teams. Fort Drum School Age Services takes children on numerous and varied field trips to visit the aquarium at Alexandria Bay, the zoo at Thompson Park, Westcott Beach, Watertown Ice Arena, etc.



MWR, AUSA, and FDMCH sponsored a Family Holiday Celebration at The Commons in December 2006. Over 150 families with 300 children enjoyed free pasta and pizza buffet, and a visit from Santa, an elf and Frosty the Snowman.

Every month the Fort Drum Education Liaison Committee (FDELIC) headed by the School Liaison Officer meets with local school district superintendents to discuss school and military issues that may affect military students.

The Directorate of Emergency Services (DES) provides mutual aid to Jefferson and St. Lawrence Counties, partnering with local fire departments by providing fire training simulators, fire suppression, HAZMAT response, weapons of mass destruction response, water rescue, fire investigation and public education. A draft agreement with Lewis County is in the works.



DES has a Memorandum of Agreement with the Tri-County Police Departments and District Attorney's Office. Criminal activity and intelligence information is shared on a daily basis to enhance the security and safety of the Tri-county area.

DES provides equipment support, not available at local departments, for traffic accidents and other law enforcement requirements to include Explosive Detection dogs for bomb threats and other real world events.

Fort Drum's civilian police officers contribute to the quality of local law enforcement agency training by teaching courses at the police academies in Jefferson and St. Lawrence Counties.



In March, the Installation Chaplain's Office again played host to a civilian clergy appreciation and training day themed "Providing Pastoral Care to Soldiers and their Families". More than 50 local religious leaders from 40 different churches attended the daylong event, which included speakers, a luncheon, a short tour of the post and a question-and-answer session. The purpose of the event was to give local clergy members an inside look into what Fort Drum has to offer to Soldiers, their families and the civilian community.

Drum has to offer to Soldiers, their families and the civilian community.



Each year the 10th Mountain Division participates in over 100 events in communities throughout New York State. The 10th Mountain Division Band was deployed in support of Operation Enduring Freedom through 2006 and musical support was not available; however, Soldiers in color guards and manning equipment displays were visible in many local parades and school celebrations, as were military guest speakers for civic

and other events. Several local schools coordinated visits to Fort Drum for student groups to view military equipment, learn about the Army, or conduct job shadows of military and civilian careers.

The Area 18 (Jefferson – Lewis counties) Special Olympics annually requests to hold the Spring Games on Fort Drum. Facilities are made available and Soldier volunteers participate in the opening ceremony and assist over 150 youth participants in basketball, swimming and bowling events.

The Piece of the Rock program, which has been in place for many years, aligns 10th Mountain Division units with local geographic areas where Army Community Housing (ACH) is located. Under this program, unit commanders provide consistent command support of the military housing area environment away from the installation. Commanders also foster the relationship between residents and their local neighbors by maintaining consistent contact with community leaders and providing military support for local events. This relationship also provides a natural link for mutual assistance during natural disasters or deployments.

The Directorate of Logistics (DOL), Maintenance Division partners with both Jefferson and Lewis County Board of Cooperative Educational Services (BOCES) to provide a source for their students to complete required internships within certain skills that can be accommodated within the Maintenance Division, e.g., welding, machine, automotive repair.



The Commissary participates in local programs that help promote good health. Recently the Commissary entered into a partnership with Cornell University Cooperative Extension in Jefferson County. The “Eat Smart Program” helps to show patrons how to fill their grocery cart with healthier foods and guides families on a journey to thrifty spending. Cornell University Cooperative Extension sets up a table at the Commissary and hands out information; in addition, they will also go into the patron’s home and educate on good nutrition.



Every year the Commissary participates in the New York State Apple Competition. The Commissary has been the recipient of 2 award winning displays which have been used at the New York State Fair.

The Commissary has partnered with the Watertown YMCA for their Special Kids Day. The YMCA supports our military families so the Commissary partners by passing on donations from vendors.

A Congressionally mandated Task Force to examine matters relating to mental health and the Armed Forces visited Fort Drum on 6-7 September. The Task Force met with the Fort Drum MEDDAC Commander, a Deputy Commander, an Infantry Battalion Commander, MEDDAC Behavioral Health Department Providers, and Samaritan Medical Center Director of Mental Health. The Task Force was complimentary of the working relationship between the MEDDAC and community mental health providers. They recognized that community involvement was an integral part of meeting the challenges of mental health care to TRICARE beneficiaries given the paucity of mental health providers in the North Country. The Task Force was also complimentary of the behavioral health presentations given by the Chief, MEDDAC Behavioral Health Department to educate providers (to include providers near West Point, NY) on Post Traumatic Stress Disorder (PTSD).

The MEDDAC supported college students via internships with the following educational institutions:

- Albany School of Pharmacy (five Pharmacy students);
- Jefferson-Lewis County BOCES (four Licensed Practical Nursing students with the majority being dependent spouses of deployed Soldiers);
- SUNY Canton (three Registered Nursing students participated in our Urgent Care Center, Family Practice, and or the Pediatric clinic);
- Jefferson Community College (11 students participated in our Ambulance rotation as part of their Emergency Medical Technician Program);
- The LeMoyne College Physician Assistant Program (two Physician Assistant students);
- The Samaritan Medical Center (four military students in various rotations throughout the clinic);
- SUNY Upstate at Syracuse (two Nurse Practitioner students); and,
- Syracuse University (one student in the Social Work Services Department).

The MEDDAC also supported approximately 15 high school seniors from Indian River Central School District in two-day school to work job shadows.



For the MEDDAC's "Helping Hands" coat drive, boxes were placed at Guthrie Clinic, the MEDDAC Obstetrics/Gynecology Clinic in Watertown, Wilcox and Conner Troop Medical Clinics, and North Riva Ridge Dental Clinic. More than 600 coats and winter clothing items were collected and donated to the Watertown Urban Mission.



Sesame Workshop and Wal-Mart Stores, Inc. with support from the New York State Office of Mental Health (NYSOMH) and Military Child Education Coalition (MCEC) produced a deployment video for military children in which Elmo's father deploys. Fort Drum Operation READY program was provided with an initial shipment of 2,500; with more available if needed.

The New York State Department of Environmental Conservation (NYSDEC) stocks approximately 4,500 brook, brown, and rainbow trout in various bodies of water on Fort Drum to improve recreational angling opportunities.



NYSDEC participates in Fort Drum's annual Arbor Day celebration and provides a Woodsy the Owl mascot for the tree planting ceremony at the Child Development Center.



Governor George E. Pataki, along with the New York State Department of Transportation (NYSDOT) and the New York State Development Corporation secured funding to build a rail siding at Fort Drum. The Jefferson County Industrial Development Agency (JCIDA) agreed to be the Local Sponsor of the Industrial Access Program Project. The Fort Drum Regional Liaison Office (FDRLO) funded the preliminary engineering required for Department of the Army approval of the project. The rail siding consists of two sidings and a service road adjacent to and immediately south of the existing Fort Drum lead track, between Mt. Belvedere Boulevard on the east and the Fort Drum rail gate at State Route 342 on the west. The sidings total 8700 feet in length and provide storage capacity for about 100 railcars. To increase safety at the Mt. Belvedere Boulevard highway-railroad grade crossing, automatic four-quadrant gates and flashers were installed at this crossing as part of the project as well. The total investment was \$2.695M, of which \$2.57M was Industrial Access Program funds and \$125,000 was Rail Service Preservation funds. This new rail project expands Fort Drum's ability to rapidly deploy, employ and sustain forces across the global battlefield. It provides the capacity to increase the number of trains loaded per week from three to five. It reduces the downtime for Fort Drum's loading teams from 8 hours to 2 hours. It improves the efficiency of CSX Transportation service for Fort Drum deployments and for Black River Partners, the private coal-fired power plant on Fort Drum. Completion of this rail siding has provided immediate, measurable benefits to Fort Drum by increasing our capability as a Power Projection Platform for the US Army. Over time, it will reduce costs, allow for simultaneous mobilization-demobilization operations, and allow for growth potential of force structure and equipment movement capabilities for our Army.

CONCLUSION: \$1,247,658,930 IN FY06 --- \$9,114,739,052 TO DATE

The total economic impact of a military installation on a geographic area is difficult to calculate. For the purpose of this report, outflow of military expenditures from the Tri-County area has not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum highlights the post's importance to Northern New York and New York State's economic well-being. The continuing impact of Fort Drum's spending on the community is substantial and totaled over \$1,247,658,930 in FY06. Total spending from FY88 to date exceeds \$9,114,739,052.

FY06 Spending By Category	
Payrolls (Military, Civilian, Contractor, Retiree)	\$969,705,206
Medical/Dental Supplies & Services	\$48,990,326
Veterinary Supplies & Services	\$16,800
Army Community Housing	\$24,918,733
Domestic Leases	\$2,510,158
FDMCH Local Dollars Expended	\$60,988,292
Contracts Awarded by DOC	\$46,158,278
Contracts Awarded by COE	\$51,549,087
Contracts Centrally Funded/Awarded by Others	\$27,787,898
NAF Local Purchases	\$1,540,178
Federal Aid	\$9,172,696
State Aid	\$3,000,000
Education (Tuition Assistance/Contracts)	\$905,806
PX/Commissary Equip Service & Maintenance	\$415,472
TOTAL	\$1,247,658,930

Cumulative Investment FY88 to Date	
Fiscal Year	Amount
1988	\$271,715,512
1989	\$332,094,861
1990	\$317,301,075
1991	\$371,844,455
1992	\$365,671,927
1993	\$383,470,275
1994	\$377,435,633
1995	\$389,289,789
1996	\$397,281,856
1997	\$392,901,745
1998	\$432,415,785
1999	\$404,863,008
2000	\$441,510,994
2001	\$465,413,254
2002	\$519,853,426
2003	\$529,736,252
2004	\$652,902,907
2005	\$821,377,368
2006	\$1,247,658,930
TOTAL	\$9,114,739,052

FORT DRUM AT A GLANCE

Capital Assets	
Surfaced Roads (Miles)	172.4
Unsurfaced Roads (Miles)	245.4
Runways/Taxiways/Parking Aprons (Sq Yds)	1,817,309.0
Parking (Sq Yds)	2,970,236.7
Sidewalks (Sq Yds)	395,728.0
Electric Lines (Linear Feet)	2,816,796.2
Water Lines (Linear Feet)	1,037,516.0
Gas Lines (Linear Feet)	306,441.0
Sanitary Sewer Lines (Linear Feet)	489,778.0
Storm Sewer Lines (Linear Feet)	285,829.2
Fence (Linear Feet)	515,809.1
Railroad Trackage (Miles)	12.8
Communication Lines (Miles)	318.6
Airfield Lighting (Linear Feet)	195,935.2
Fuel POL Lines (Miles)	4.7

Real Property	
Type	Square Feet
Training Buildings	487,403.2
HQ & Unit Supply	1,155,596.5
Maintenance	1,564,132.0
Warehouse	1,293,016.0
Administration	405,032.0
Chapels/Religious Education	43,457.0
Transient Quarters	222,268.0
Troop Billets	1,908,125.0
Dining Facilities	130,589.0
On-Post Family Housing	3,981,526.0
MWR	456,917.0
PX/Clothing	175,865.0
Commissary	82,800.0
Medical Facilities	212,186.0
Miscellaneous	365,490.7
TOTAL	12,484,403.4

NOTE: Includes National Guard Facilities (Previously Carried As "Owned By Others"). Real property consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. It includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment). In many instances, this term is synonymous with "real estate" (AR 405-45).

Tenant Organizations
102 nd Maintenance Company (DS) NY Army National Guard (NYARNG)
1678 th LSB, 2 Bde, 78th Div
2 nd Brigade, 78th Division (Training Support), 1-314 IN
2 nd Brigade, 78th Division (Training Support), 3-314 FA
2 nd Brigade, 78th Division (Training Support), HQ
342 nd CS Bn Aug MATES
3 rd Region Criminal Investigation Command
655 th Area Support Group, Det 2
655 th Area Support Group, Det 3
725 th Ordnance Company (EOD)
7 th Engineer Battalion
American Red Cross
AmeriCu Credit Union
Army & Air Force Exchange Service (AAFES)
Army & Air Force Exchange Service Concessionaires (Burger King, Subway, etc.)
Army Contracting Agency, Northern Region, Directorate of Contracting (ACA-DOC)
Black River Generation LLC
Carlson WagonLit Travel
Defense Commissary Agency
Defense Logistics Agency (DLA) Defense Reutilization and Marketing Office
Defense Logistics Agency (DLA) DLA Readiness Support Office
Defense Military Pay Office (DMPO)
Document Automation & Production Service (DAPS)
Equipment Concentration Site (ECS) #1
Federal Investigative Service (FIS)
Fort Drum Thrift Shop
Jefferson County Department of Motor Vehicles
Key Bank
Logistics Support Element (LSE)
Non-Commissioned Officer Academy (NCOA)
NYS Department of Labor
NYS Department of Veterans Affairs
NYANG, 174th Fighter Wing, Det 1
NYANG, 174th Fighter Wing, Det 2
US Air Force, 20th Air Support Operations Squadron
US Army Air Ambulance Detachment F
US Army Corps of Engineers, Fort Drum Resident Office
US Army Civilian Human Resource Agency (CHRA)
US Army Dental Activity (DENTAC)
US Army Legal Service, Trial Defense Service
US Army Medical Department Activity (MEDDAC)
US Army Veterinary Command (VETCOM)
US Navy Reserve Center
US Postal Service (USPS)
United Services Organization (USO) Fort Drum

Contractors
Alutiiq, LLC, Defense Logistics Agency (Print Plant)
Armor Holdings
Booze Allen Hamilton
Chickasaw Nation Industries
Christies Cleaning
Colorado State University (CSU)
Columbia College
Cornell Cooperative Extension Association of Jefferson County
Dimensions International
DRS Technologies
Eagle Support Services Corp
Engineering & Environmental
ES, Inc
Fort Drum Mountain Community Homes, LLC (Actus Lend Lease)
General Dynamics
Independent Contractors for Medical Services
Indtai, Inc
J & E Associates
J M Waller Associates
Janus Research Group
Jefferson Rehabilitation Center
K-Mar Industries
Lawman Heating and Cooling
Lear Siegler
Lions Club Industries for the Blind
Logistics & Environmental Support Services Corp (LESCO)
Logistics Management Resource (LMR)
Military Professional Resource (MPRI)
North Operations & Maintenance
Northern Oral & Maxillofacial Services
Omega Quality Services Enterprise
Purcell Construction
Quantum Research International
Raytheon
Reliable Loyal Management (RLM)
Science Applications International Corp (SAIC)
SERCO
State University of New York (SUNY)
Syracuse Linen Supply
Systems Integration/Modeling
TW & Company
Wayseekers Framing Gallery

Contractors represented here have a contract with the Army that requires the use of facilities on the installation. This list is current at time of publication and may change throughout the year. This list excludes contractors who might come onto the installation during the working day to perform services while maintaining offices elsewhere.

FORT DRUM TRANSFORMATION

Transformation projection for soldiers provided by PAI
TRICARE enrollment data provided by USA MEDDAC
Transformation facilities update provided by Public Works

Transformation (Dec 03 – Sep 07) has meant growth for the 10th Mountain Division (Light Infantry) and Fort Drum. Pre-transformation and current population data (includes Soldiers assigned to 10th Mountain Division, Garrison and tenant units) are shown below.

Category	31 Dec 03 Population Pre-Transformation	Current Population as of Jan 07
Soldiers	10,729	16,813
Dependents	10,590	14,738
Total Population	21,319	31,551

Current population column reflects January 2007 TRICARE enrollments as our data source. Our TRICARE area (for eligibility and enrollment purposes) is a 40 mile radius around Fort Drum.

TRICARE is the health benefits program for all the uniformed services. All active duty members and their families, retirees and their families and survivors who are not eligible for Medicare may participate. Additionally, those individuals under age 65 who are eligible for Medicare because of disability or end-stage kidney disease may participate.

Soldiers and family members must be registered in the Defense Enrollment Eligibility Reporting System (DEERS) to be eligible for any TRICARE benefits. DEERS is a computerized database of military sponsors, families and others worldwide who are entitled under the law to TRICARE benefits. Active-duty and retired service members are automatically registered in DEERS, but they must take action to register their family members and ensure they are correctly entered into the database.

According to TRICARE enrollment data, our dependent population is comprised of 10,618 dependent children, 4,066 spouses and 54 “other dependents” which may include parents of the sponsor, parents-in-law of the sponsor and other eligible dependents.

In 2006, approximately 740,000 square feet of new facilities were completed, with an estimated value of \$200M. Most of these facilities are located at the Wheeler Sack Army Airfield and are comprised of permanent and interim facilities for the Combat Aviation Brigade (CAB). Permanent construction completed in 2006 at the airfield includes: a 240 person barracks building, a brigade headquarters, 3 battalion headquarters, 5 company headquarters, a consolidated troop aid station, an aircraft hangar, a vehicle maintenance facility and associated infrastructure. Interim facilities completed include: a brigade headquarters annex, 2 battalion headquarters, 14 company headquarters, 2 arms storage buildings, a dining facility and 25 barracks buildings to house 600 Soldiers.

Other projects completed in 2006 include 3 barracks buildings on North Post to house 276 Soldiers, a medical simulation training facility on South Post, a D/AACG (Departure/Arrival Airfield Control Group) expansion, a Tactical Unmanned Aerial Vehicle (TUAV) facility and a fuel truck storage building at the airfield, and a defensive live fire range.

Permanent facilities scheduled for completion in 2007 include: a 240 person barracks building, a dining facility, and hangar additions for company headquarters at the airfield, a force modernization educational facility on South Post, a Pine Plains Physical Fitness Center addition, an ASP (Ammunition Supply Point) pallet processing facility and a Readiness Center for the NYARNG.

ECONOMIC FORECAST...

We forecast the economic impact of Fort Drum will continue to play an increasingly significant role in the North Country economy. The increased growth in Soldiers, spouses and military children stationed at Fort Drum, many of whom live in the surrounding communities, will be the driving force to surged economic development in the tri-county area. We anticipate growth in impact aid paid to schools, employment opportunities with the government, with government contractors and with many new businesses which have begun to open.

Transformation has had and will continue to have a positive affect on the installation and our North Country neighbors.

