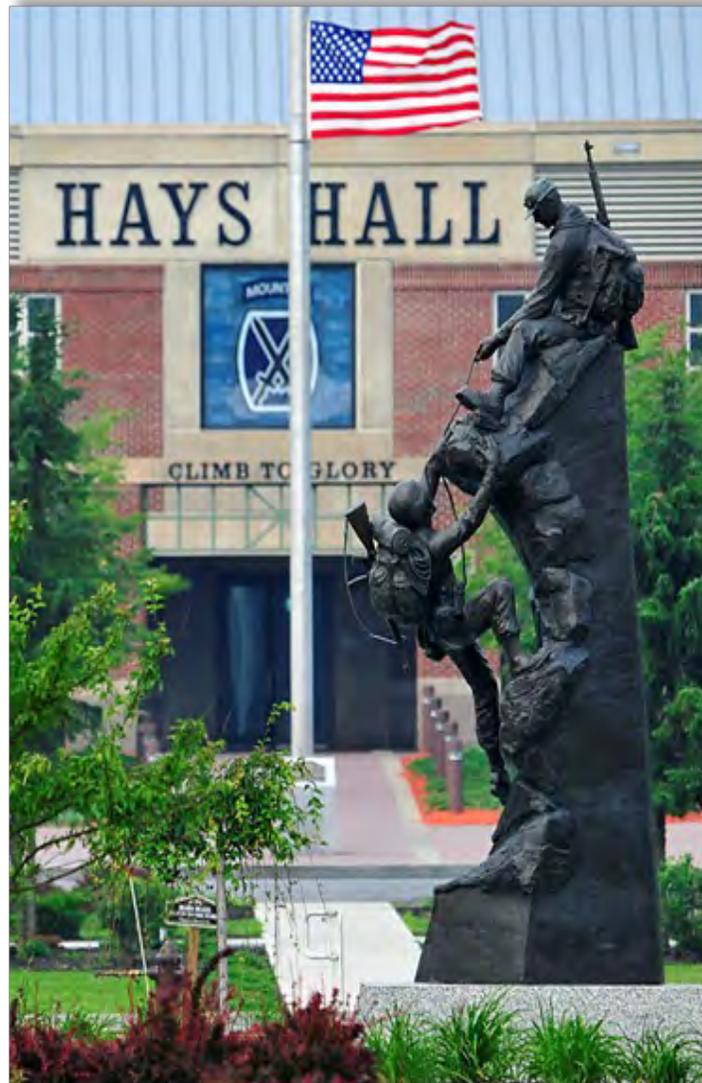


# Fort Drum

## Economic Impact Statement

*Fiscal Year 2011*

*October 1, 2010—September 30, 2011*





# Fort Drum 2011 Economic Impact Statement



**Plans, Analysis, and Integration Office**  
 Building P10000  
 10th Mountain Division Drive  
 Fort Drum, NY 13602

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# Executive Summary

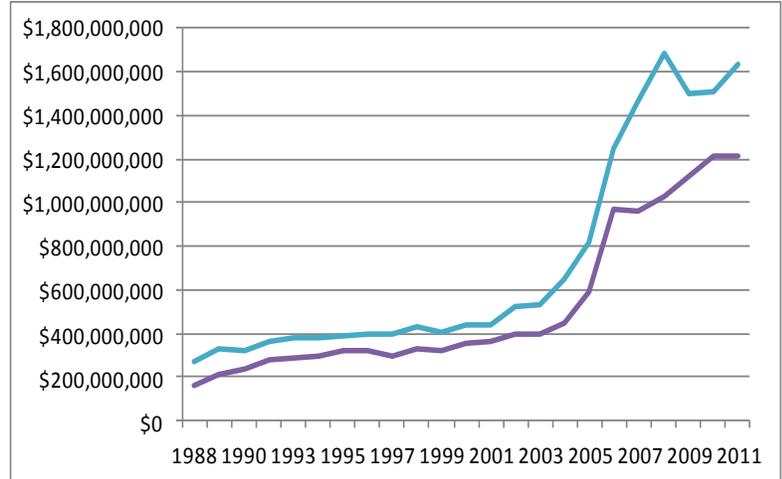
**Fort Drum's** positive direct economic impact upon its surrounding community exceeded \$1.6 billion for fiscal year 11 (FY11). Fort Drum, home to the 10<sup>th</sup> Mountain Division, has over 46,000 Soldiers and family members. In addition, there are over 4,614 civilians working on the installation in support of 10<sup>th</sup> Mountain Division Soldiers and families. Finally, there are over 38,000 military retirees living within New York state.

**Fort Drum** reports fifteen categories of spending each year. Employment and payroll is the most significant category and averages nearly 75% of the total yearly economic impact.

**This report** provides brief explanations of each category and the total economic impact amount to Fort Drum's surrounding community. Fort Drum has collected and reported economic impact data since FY1988. The total cumulative investment to date is over \$16 billion.

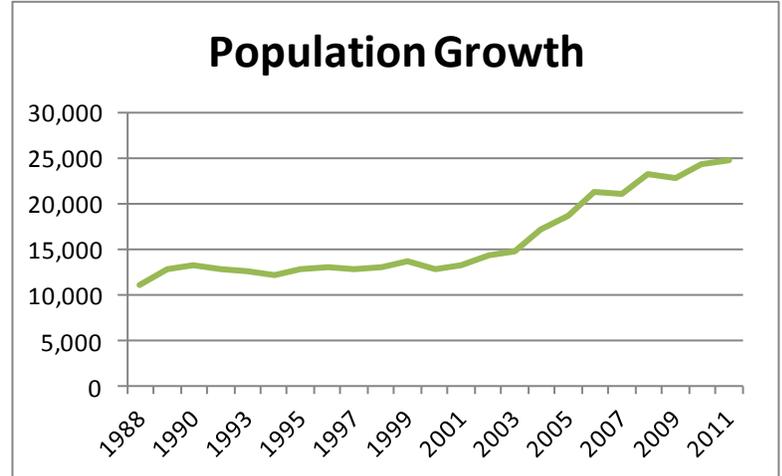
**Fort Drum's** total Soldier and family member population has nearly doubled since 2003; the economic impact on the surrounding community has increased by over 200% during the same time frame going from \$529 thousand to over \$1.6 billion.

**Future military** construction projects are scheduled through FY18. No significant changes in population at Fort Drum are forecasted.

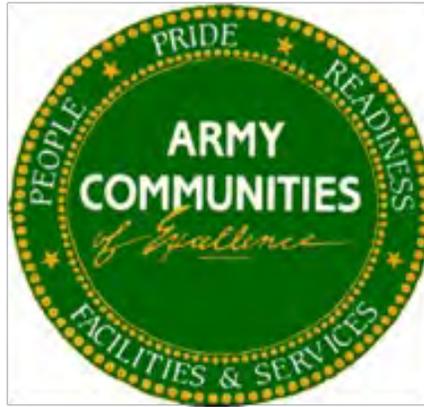


**Economic Impact Trend Line Since 1988**

■ Total Economic Impact  
■ Employment and Payroll Economic Impact



**Population Trend Line Since 1988**



## Fort Drum

# 2011 Silver Army Communities of Excellence Winner

**Fort Drum's** commitment to Soldiers, families, civilians, and the surrounding North Country community and installation management performance excellence was officially recognized by the Chief of Staff of the Army this year. Fort Drum was selected as the 2011 "Silver" Army Communities of Excellence (ACOE) winner.

**Sponsored by** the Chief of Staff of the Army and overseen by the Assistant Chief of Staff for Installation Management (ACSIM), the ACOE program recognizes excellence in installation management. The program encourages and rewards installations that optimize their environment and demonstrate a commitment to facility as well as service excellence. The ACOE program encourages and acknowledges installations' commitment to excellence and focus on improved customer service and satisfaction through continuous improvement.

**The ACOE** award honors the top Army, National Guard, and Reserve installations that achieve high levels of excellence in building a quality environment, outstanding facilities, and superior services. ACOE applicants are assessed and evaluated against Army priorities and Malcolm Baldrige National Quality criteria during a year-long process focused on identifying and recognizing excellence in installation management.

# 10th Mountain and Fort Drum Leadership



**MG Mark A. Milley**  
**10th Mountain Division Commander**

**CSM Rick Merritt**  
**10th Mountain Division CSM**



**COL Noel T. Nicolle**  
**Fort Drum Commander**

**CSM Mark H. Oldroyd**  
**Fort Drum CSM**



# Fort Drum's

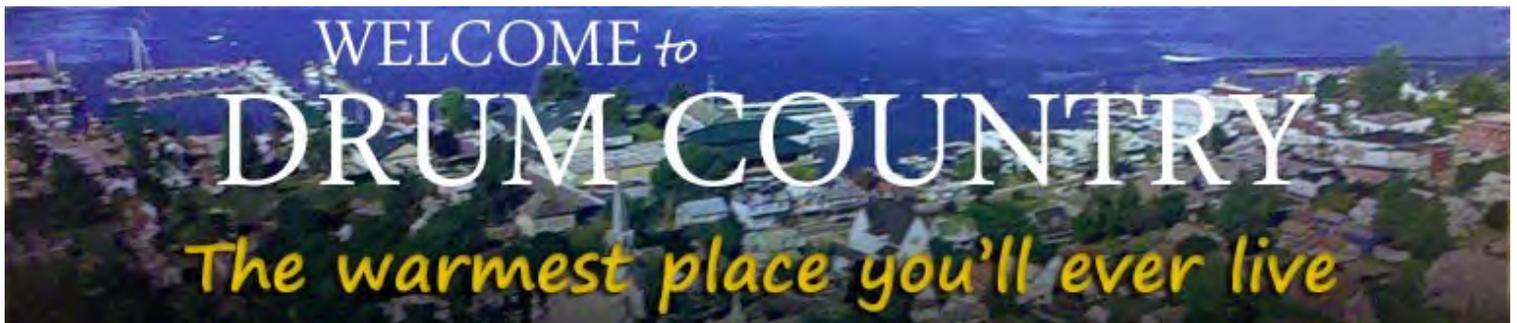
## Economic Impact Statement

*Reducing cost and improving efficiencies to better serve our Soldiers of the 10th Mountain Division*

**Welcome to** the FY11 Fort Drum Economic Impact Statement. This year's economic impact statement highlights Fort Drum's outstanding achievement as the 2011 Army Communities of Excellence "Silver" award winner. Fort Drum leaders and garrison workforce are extremely proud of receiving this annual award that recognizes installation management performance excellence in building a quality environment with outstanding facilities and superior services. The installation workforce is proud to serve the most deployed Division in the United States Army—the 10<sup>th</sup> Mountain Division—and it shows through individual innovation, dedication to efficiency, effectiveness, and customer care.

**Fort Drum** is proud to be a part of what makes the North Country a great place to live and work and is fortunate to receive phenomenal support from its North Country neighbors. Organizations such as the Fort Drum Regional Liaison Organization (FDRLO), Fort Drum Regional Health Planning Organization (FDRHPO), Association of the United States Army (AUSA), Operation Yellow Ribbon, United Service Organization (USO), and the 10<sup>th</sup> Mountain Division Association constantly work to ensure 10th Mountain Division Soldiers and Families receive exceptional community support.

**Enjoy this** year's Economic Impact Statement and pay special attention to the partnering within the community section that highlights just a few instances of special events and organizations that support Fort Drum.



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Payrolls (Military, Civilian,  
Contractor, & Retiree)  
\$1.2 Billion

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**Fort Drum** is the largest employer in Northern New York with 19,978 Soldiers and 4,614 civilians working on or near the installation. Military and civilian payrolls (includes tenants and contractors) totaled \$1,012,895,645 and \$204,183,368 respectively.

**Military pay** includes basic pay and allowances, special pay, incentive pay, and bonus pay for all Soldiers assigned to the Fort Drum area. Basic pay and allowances may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA), and Temporary Lodging Expense (TLE). Special pay may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire, and Imminent Danger Pay. Incentive pay may include items such as Aviation Career Incentive Pay, Flight Pay-Crew and Non-Crew member, Parachute Pay, and Demolition Duty. Bonus pay may include items such as Enlistment and Re-enlistment Bonuses.



Military Retirees



**According to** the Department of Defense (DoD) Office of the Actuary, May 2011 Statistical Report on the Military Retirement System, there are 2,353 retirees from all branches of service living within the 136XX zip code that receive a total of \$3,772,000 a month, or \$45,264,000 per year, that flows directly into our local economy.

**Total military**, civilian, contractor, and retiree payroll for FY11 was \$1,262,343,013.

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**Mountain Community  
Homes  
\$20.3 Million**

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**Fort Drum** Mountain Community Homes (FDMCH), LLC, is the Residential Communities Initiative (RCI) project on Fort Drum. RCI is a partnership between Lend Lease and the Army and was created to improve Soldier retention and readiness through the development of world-class, high-quality residential communities for military families. The fifty-year partnership commenced in 2005 and involves the renovation of 2,270 Legacy homes and the construction of 1,565 new ENERGY STAR certified three, four, and five bedroom homes. In addition, the master-planned development includes construction of four state-of-the-art community centers featuring fitness centers, meeting spaces, indoor playgrounds, and outside amenities such as splash parks, skate parks, pitch n' putt greens, playgrounds, and two canine-friendly, leash-free "Bark Parks." Destination playgrounds are located throughout each community and an expansive trail network connects the neighborhoods with other Fort Drum amenities.

**The Timbers** Lodge is a state-of-the-art clubhouse completed in June 2010. The lodge is designed to support the single and unaccompanied Soldiers residing in the 192-unit Timbers apartment complex. The Timbers Lodge and apartment complex truly represents a sense of community that FDMCH and Lend Lease intended to create. The impressive facility houses a billiards table, high-tech audio/visual equipment, theater room equipped with cable and satellite, and a full-size kitchen and great room where Soldiers can relax. Also, as home to the leasing office, there are meeting rooms available both to staff and residents.



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**Fort Drum Domestic Lease  
Program  
\$1.7 Million**

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**The Army** added the Domestic Lease Program (DLP) to Fort Drum's housing portfolio in 2005 in order to provide additional Family housing for Soldiers. The leasing program, authorized by 10 United States Code 2828, provides for the payment of rent, operating, and maintenance costs of privately owned houses assigned to military Families as government quarters. DLP also includes funds needed to provide services such as utilities, refuse collection, and maintenance when these services are not part of the lease contract. The size of this program fluctuates based on validated needs with a high of over 200 leases to the current level of approximately 70 leases. The current need is rental units with at least three bedrooms to accommodate the larger Junior Enlisted Soldiers' Families.

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**Non-Appropriated Fund  
Contracts  
\$1.9 Million**

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**Non-appropriated Fund** (NAF) activities spent \$1,919,012 locally in FY11. NAF activities include, but are not limited to: self-help construction supplies and equipment, decorations, furniture, small renovation projects, bedding, linens, washers, dryers, propane, gas, oil, tools, lawn maintenance equipment and supplies, uniform contracts, office supplies and equipment, advertising, package delivery services, and sports officials.

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**U.S. Army Corp of Engineers  
\$202.2 Million**

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**The U.S. Army** Corps of Engineers awarded construction contracts totaling \$202,200,000 for work at Fort Drum. The Army Corps of Engineers' mission is to provide vital public engineering services in peace and war to strengthen our nation's security, energize the economy, and reduce risks from disasters. The Corps has many guidelines when awarding construction contracts to include the HUBZONE Program. The HUBZONE Empowerment Contracting Program provides federal contracting opportunities for qualified small businesses located in distressed areas. The program helps foster the long-term growth of these federal contractors as viable businesses helping to empower communities, create jobs, and attract private investment. The tri-county area is a HUBZONE.

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**Fort Drum Contracting**  
**\$39.7 Million**

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**Fort Drum** is a major customer for construction companies and suppliers of goods and services in northern New York State. Fort Drum’s Mission & Installation Contracting Command awarded 334 construction contracts worth \$43,887,988 during FY11. Companies located in the tri-county area received 185 of those contracts worth \$18,451,610. Fort Drum also awarded 502 service contracts worth \$16,922,547 and 587 supply contracts worth \$18,215,530. Of those, businesses in the tri-county area received 247 service contracts worth \$10,874,348 and 50 supply contracts worth \$1,395,819. Government credit card holders purchased \$15,506,600 worth of supplies and services this fiscal year. Purchases of supplies using government credit cards are limited to transactions under \$3,000 each, yet the economic impact of these 22,671 transactions affected local businesses with 13,610 purchases worth \$9,058,067 going directly to tri-county businesses.

TOP FIVE TRI-COUNTY CONTRACTORS	DOLLARS
CADENCE CONTRACT SERVICES LLC	\$16,742,716
DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY	\$2,205,213
GUILFOYLE AMBULANCE SERVICE INC	\$1,608,000
BLACKHORSE GROUP LLC	\$483,674
JEFFERSON REHABILITATION	\$376,638

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**Contracting Centrally Funded or  
Awarded by other Agencies**  
**\$46.7 Million**

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**Contracts for** supplies, services, maintenance, and labor to support installation operations are also executed by external agencies or are centrally funded by higher headquarters. These type contracts are not processed by the Mission & Installation Contracting Command at Fort Drum. Examples include E911 maintenance, confinement services, defense support services, maintenance services, and supply and services contracts awarded by the USO. Centrally funded and external-agency issued contracts totaled \$46,793,901 in FY11.



## Fort Drum Medical Services

**The United States Army Medical Department Activity (MEDDAC)** provides a comprehensive managed care program to Soldiers and their families.

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**Fort Drum Medical Services  
(Less Payroll)  
\$27.5 Million**

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**The MEDDAC** is comprised of many different sections located in various buildings throughout Fort Drum. Connor Troop Medical Clinic provides primary medical care for active duty Soldiers. Primary care and specialty care are available at the Guthrie Ambulatory Health Care Clinic for family members, retirees, and a small number of active duty beneficiaries. In-house specialties include Family Medicine and Pediatrics, Dermatology, Podiatry, Orthopedics, Physical Therapy, Chiropractic Care, Occupational Therapy, and Immunizations. The off-post MEDDAC clinic in Watertown offers Obstetrics and Gynecology care to Soldiers and their families. The Behavioral Health Department on South Post includes the Behavioral Health Clinic, Social Work Services and Family Advocacy, the Army Substance Abuse Program, and the Traumatic Brain Injury Rehabilitation Program.

**On a daily basis**, the MEDDAC typically fills 1,400 prescriptions, takes 110 x-rays, processes 750 lab specimens, and has 1,240 clinic visits. The MEDDAC's staff of approximately 859 military, civilian, and contract personnel work together to support the organization's mission. Health care delivery at Fort Drum is unique in that, although it is MEDDAC supporting a light infantry division, it has no inpatient capabilities. However, a collaborative effort between local hospitals with the DoD and the Fort Drum MEDDAC support Soldier and family inpatient care needs, ensure enhanced health care response and support services availability, and result in a strong North Country health care system.

**TRICARE is** the DoD managed health care program for active duty military and their families, retirees and their families, and other beneficiaries. As part of the regional TRICARE contract, the Managed Care Support Contractor is responsible for coordinating health care services off post, as well as maintaining the civilian provider network within the community by establishing contracts with local health care providers and facilities. Through the dedication of civilian and military personnel, and coordinated care facilitated by TRICARE partners, the MEDDAC stands ready to provide quality health care to active and retired Soldiers, their Families, and the military community.

**The total** dollar amount expended in FY11 by the MEDDAC to include supplies, equipment and contracts was \$27,521,681. The MEDDAC's civilian payroll for FY11 was \$34,561,223 and is included in the civilian payroll total for Fort Drum.

# Fort Drum Dental Services



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Fort Drum Dental Services  
(Less Payroll)  
\$5.8 Million

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**The United States Army Dental Activity (USA DENTAC)** is comprised of three dental clinics and is staffed with 118 dedicated officers, enlisted Soldiers, DoD civilians, contract personnel, and volunteers who provide comprehensive dental care to authorized beneficiaries. Marshall Dental Clinic, a 38-chair facility, has undergone a \$2.1 million infrastructure revitalization in FY11. Stone Dental Clinic, a 24-chair facility, opened its doors October 2009 and was officially memorialized in February 2010. Stone Clinic will undergo a 12-chair addition/alteration project in the spring of 2012 in response to the ever-increasing dental treatment needs for Soldiers.

Dental care for military beneficiaries is provided at Marshall Dental Clinic, Stone Dental Clinic, and Clark Hall Dental Clinic. The DENTAC seats over 4,080 patients and performs over 16,258 dental procedures on an average monthly basis.

**Dental care** for 2,420 active duty Soldiers was out-sourced to the local civilian provider network in 2011 utilizing the Oral Health Initiative.

**Family members** utilize United Concordia Companies, Incorporated (UCCI), which is the TRICARE Dental Insurance Contractor. UCCI has an extensive provider network in the North Country. Retired military beneficiaries can enroll in the Delta Dental Plan for Retirees which also has a provider network in the surrounding communities. Although not tracked by the DENTAC, the local economy receives a significant amount of pay for services provided to Family members and retirees who use UCCI and Delta Dental.

**In 2011**, the DENTAC spent \$2,845,428 for dental supplies, equipment, and contractors' salaries. An additional \$2,988,076 was paid to local civilian dental practices for services provided for our Soldiers. The DENTAC's civilian payroll for FY11 was \$2,965,282 and is included in the civilian payroll total for Fort Drum.

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**Fort Drum Tuition Assistance &  
Centralized Education**  
\$ 863,000

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**Fort Drum** authorized \$721,000 in Army Tuition Assistance for 525 active duty Soldiers to attend local college partners in FY11. This program assists the Soldiers by paying up to 100% of a college's tuition within established caps through the GoArmyEd program.

**GoArmyEd**, the Army's virtual education system, continued to mature in 2011 as both the Army Reserve and Army National Guard were assimilated. This online portal allows Soldiers to obtain tuition assistance for both traditional residential and online courses and allows college partners to create and update dynamic degree plans. GoArmyEd supports over 400 partner schools with up-front tuition assistance, program counseling, enrollment, and payment functions.

**A total** of \$142,000 was committed to the Army-wide contract for education support during the fiscal year to pay for multipurpose learning facility support, advertising for programs, test examiners, instructors, counselors, and counselor support for the Education Center.

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**Fort Drum Combined  
Federal Campaign**  
\$ 11,762

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**Fort Drum** Soldiers and civilians can contribute to local charitable organizations through the Combined Federal Campaign (CFC). In FY11, the Fort Drum community pledged \$11,762 directly to charitable organizations in the North Country.

**CFC's mission** is to promote and support philanthropy through an employee-focused, cost-efficient, and effective program that provides federal employees the opportunity to improve the quality of life for all.

**CFC is** the world's largest and most successful annual workplace charity campaign with more than 300 CFC campaigns throughout the country and internationally. CFC helps to raise millions of dollars each year. Pledges made by federal civilian, postal, and military donors during the campaign season support eligible nonprofit organizations that provide health and human service benefits throughout the world.

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Federal Impact Aid  
\$ 21.8 Million

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**Many local** school districts across the United States include within their boundaries parcels of land that are owned by the Federal Government or that have been removed from the local tax rolls by the Federal Government. These school districts face the distinct challenge of providing a quality education with a reduced property-tax revenue base due to Federal exemptions.

**In response**, Congress provides financial assistance to these local school districts through the Impact Aid Program since 1950. Impact Aid assists local school districts that have lost property tax revenue due to the presence of tax-exempt Federal property, or that have experienced increased expenditures due to the enrollment of federally connected children. The Impact Aid law (now Title VIII of the Elementary and Secondary Education Act of 1965 [ESEA]) provides assistance to local school districts with concentrations of children residing on or off of military bases such as Fort Drum.



### HOW DO SCHOOL DISTRICTS USE IMPACT AID?

**Most Impact** Aid funds, except for the additional payments for children with disabilities and construction payments, are considered general aid to the recipient school districts. School districts may use the funds in whatever manner they choose in accordance with their local and State requirements. Most recipients use these funds for current expenditures but may use the funds for other purposes, such as capital expenditures. School districts use Impact Aid for a wide variety of expenses including: teacher and teacher-aid salaries, textbooks, computers, after-school programs and remedial tutoring, advanced placement classes, and special enrichment programs. Payments for children with disabilities must be used for the extra costs of educating children with disabilities.



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**Army Compatible Use Buffer  
Program (ACUB)  
\$ 1.4 Million**

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**Army Compatible** Use Buffers (ACUBs) support the Army's mission to fight and win the nation's wars. Winning wars requires a trained and ready force. Trained and ready Soldiers require land for maneuvers, live fire, testing, and other operations. ACUBs establish buffer areas around Army installations to limit effects of encroachment and maximize land inside the installation that can be used to support the installation's mission.

**The ACUB** program is an integral component of the Army's sustainability triple bottom line: mission, environment, and community. The program is an innovative tool to address encroachment and achieve conservation objectives by proactively addressing encroachment that causes costly workarounds or compromises training realism. Title 10, Section 2684a of the United States Code authorizes the DoD to partner with non-Federal governments or private organizations to establish buffers around installations. The Army implements this authority through the ACUB program, which is managed jointly at Army Headquarters level by the offices of the Assistant Chief of Staff for Installation Management and the Director of Training.



**Fort Drum** assisted officials secured four parcels under easement during FY11. The four parcels added 786 acres to the existing land-buffer bordering Fort Drum. This border helps sustain natural habitats and protect the installation's accessibility and training and testing capabilities while also supporting the Army's triple bottom line of mission, community, and environment. Fort Drum has received \$6.6 million in DoD and Army funds in support of ACUB since FY08. The total FY11 ACUB economic impact for the community is \$1,451,190.



# Fort Drum Community Partnerships



**Operation Mountain Lamb II**

Help the Kids of Daykundi Afghanistan

Drop off items between **June 1st-25th** at the following locations:

- Mountain Community Center (Open Mon-Fri 8am-5pm)
- Adirondack Circle Community Center (9797 Conantiation Blvd)
- Adirondack Woods Community Center (11799 Harvest Road)
- Monticelli Ridge Community Center (9499 Lewis Ave)
- Monticelli Hills Community Center (9499 Lewis Ave)
- Stewart Hall (Clark Hall)
- Welcome Home Center (Open Mon, Tues, Thurs, Fri 7:30am-5pm / Wed 8am-5pm)
- The Exchange (Enduring Freedom Dr) (Open Mon-Sat 9am-5pm / Sun 9am-7pm)
- USO (Bldg 10502 St. Elva Ridge) (Open Mon-Sat 9am-5pm / Tue-Fri 11:30am-5pm / Sat-Sun 12pm-5pm)
- Mountain Lakes (June 23rd - Post Tent / AUSA Booth)
- State Office Building Chamber of Commerce (Coffee St.)
- Greater Watertown & Carthage Branches
- YMCA (Watertown & Carthage Courty)
- Salmon Run Mall (Near the Food Court)

Want more information call 315.955.6804 or email joseph.mclaughlin@fdmch.com

Want to make a cash donation to help us ship. Make checks payable to AUSA. Mail to: PO Box 3, Watertown, NY 13603

Logos for ONE, AUSA, Mountain Community Homes, and 7NF are visible at the bottom.

- Items Needed for Donation**  
(New or Gently Used)
- School Supplies**
- Composition Notebooks
  - Pencils
  - Colored Pencils
  - Pencil Sharpeners
  - Erasers
  - Flat Plastic Pencil Pouches (zipper type)
  - Blunt Tip Safety Scissors
  - Plastic Protractors
  - Rulers (cm/in markings)
  - Hand-held Chalk
  - White / Colored
  - White Elmers Glue
  - Colored Construction Paper
- Toys**
- Beanie Babies
  - Small Baby Dolls
  - Toy Cars (Hot Wheels)
  - Coloring Books
  - Colorful Paper
  - Watercolor Paint
  - Drawing Pens
  - Simple Pump
  - Small Balls
  - Smaller Crayons
  - Other Educational Toys
- Miscellaneous**
- Flash Light
  - ones you want
  - Small Stuffed Animals



**AUSA supports** Soldiers through programs like Adopt-A-10<sup>th</sup> Mountain Division Platoon and Salute-A-Unit throughout the year. Since the inception of the Adopt-A-10<sup>th</sup> Mountain Division Platoon, every deployed unit has been adopted by a community member, organization, or business. The program demonstrates the support of the community by sending care packages and letters to deployed Fort Drum Soldiers. The Salute-A-Unit program recognizes the dedication and hard work of Soldiers. In 2011, AUSA recognized the 2BCT, Battalion Special Troops Battalion, and the 1-89<sup>th</sup> CAV.

**AUSA also** partnered with FDMCH for Operation Mountain Lamb II in 2011. Fort Drum Soldiers in Afghanistan noted a need for school supplies for the children in the region. Operation Mountain Lamb II solicited school materials and small toys from the local community to be distributed to the children of the Daykundi province of Afghanistan.



**The Syracuse** University (SU) men's basketball team spent a day at Fort Drum in October as guests of the 10th Mountain Division. The troops had the Orange dress in military uniforms and see some of the drills conducted on the base. Soldiers from the 10th Mountain Division at Fort Drum recently attended Syracuse practices and games. This spring, the Syracuse athletics department sent a football and basketball to members of the 10th Mountain Division stationed in Afghanistan. The troops there brought the balls with them on combat operations and had other Soldiers sign the football and basketball. The balls were then returned to the SU football and men's basketball squads.

**Sixty Fort** Drum Soldiers, many of whom served in Iraq, traveled to Syracuse for a day of volunteering at the Syracuse Rescue Mission where they served lunch. Other Soldiers served at the Salvation Army helping to sort and package food and gifts given to families in need.

**Within eight** hours of receiving a High Mobility Multipurpose Wheeled Vehicle (HMMWV) from Fort Drum on Sept. 30, the Ulster County Sheriff Department put it to use to rescue flood victims in the Catskills. The armored four-wheel-drive vehicle supports the Sheriff Department's tactical team, search and rescue squad, and the in-water rescue team, which assisted 13 families stuck in their homes.



**The Secretary** of the Army named Fort Drum Mountain Community Homes the winner of the 33rd Annual Federal Energy and Water Management Award in 2011. The award recognized Community Homes' significant accomplishment in energy and water conservation over the course of 2010.

**Darling's Tree Farm** in Clifton Springs sent 64 trees to local Soldiers serving in Iraq and Afghanistan. Darling's Tree Farm also supported the national Trees for Troops Project by donating more than 1,000 trees to bases in Fort Drum, New York, Fort Story, Virginia, a Coast Guard base in Cape May, New Jersey, and various National Guard units in New York State.



Af-



**A group** of more than 60 Soldiers from 2nd Battalion, 14th Infantry Regiment departed Fort Drum to help those in need during the "Day of Caring." The "Day of Caring" consisted of three major events, which included a breakfast for those in need at the Samaritan Center in Syracuse, lunch served at a rescue mission, and joining with other volunteers to help the Salvation Army by sorting canned foods and other items at the Oncenter complex.

**The Community** Mental Health Education Program, sponsored by FDRHPO, Jefferson County Community Services, and Cornell Cooperative Extension, held many training sessions designed to educate mental health care providers in the Fort Drum region on military mental health needs. “Trauma Resiliency



Model Training: Veteran and Warrior” was a three-day course attended by 30 participants designed to teach skills to clergy, clinicians, and non-clinicians working with active duty military and veterans and their families. “Family Violence in the Military” was a half-day training event for 45 health care providers offering basic facts about family violence and sexual assault in the military, reporting procedures on Fort Drum, treatment and support options available to Family members, and how Family advocacy works in the military. Other workshops addressed topics such as navigating the mental health network in the Fort Drum region, therapeutic crisis intervention, safety in home visiting, reactive attachment disorder in children, and supporting mental health direct-care staff.



**FDRHPO is** working with Jefferson County EMS providers, Fort Drum Emergency Services, hospital emergency departments, hospitals, municipalities, physicians, Jefferson County Public Health Services, Jefferson County Emergency Services, and community organizations to develop a community-wide EMS Cooperative that would align fragmented and unsustainable pre-hospital emergency medical care resources under a single high-functioning county-wide cooperative system that mutually benefits all.

**When neighboring** St. Lawrence County began promoting its outstanding fishing through its new FISHCAP program, leaders of the effort easily identified one priority: reaching out to and engaging Soldiers at Fort Drum who could appreciate the chance to fish and relax on the county’s waters. In fact, FISHCAP’s first official event was a Wounded Warriors Fishing Tournament in June 2011, on the St. Lawrence River near Ogdensburg. Planners worked with Fort Drum representatives plus local anglers, veterans, and volunteers to give Soldiers and their families an unforgettable day on the river. For everyone involved in hosting the tournament, the event represented a small token of appreciation for the service and sacrifice made by the men and women of Fort Drum.

**Two upcoming** FISHCAP projects are designed to build upon the relationship with Fort Drum. FISHCAP coordinator, noted local angler and veteran Don Meissner, is just beginning to film a multi-part series with WPBS-TV in Watertown entitled “Fishing Behind the Lines,” in which he will be hosting Fort Drum Soldiers on fishing excursions across the North Country. A Soldiers’ and veterans’ fishing tournament and festival is also being planned in St. Lawrence County, to celebrate family military heritage.

**Day in the life of a Soldier.** Civilians from surrounding areas traveled to Fort Drum where they had an opportunity to experience a day in the life of a Soldier observing four events scheduled that day, including a confidence course designed to challenge Soldiers to put their fear aside and work together. Civilians watched 2-14 Infantry Soldiers complete each obstacle and then were given an opportunity to negotiate the obstacles themselves. Participants also witnessed a squad of Soldiers engaging targets in close combat during the bayonet course. During the bayonet course, a “wounded” Soldier had to be carried on a litter. Four civilians experienced the challenges and difficulties of carrying a wounded Soldier out of combat as they carried the litter for about 100 meters.



**Mountainfest.** A day on the river, sporting events, tributes to fallen Soldiers, patriotic ceremonies, musical performances, and fireworks highlighted Fort Drum’s annual Mountainfest celebration of freedom. The celebration took place on Division Hill with static displays of military vehicles, a children’s fun zone offering games and activities, and a pay-as-you-play Adventure Quest Zone, featuring ATV rides, climbing and Velcro walls, archery, laser tag, paintball, and human gerbil race. The 2011 Mountainfest also included a Car/Audio and Motorcycle Show hosted by Better Opportunities for Single Soldiers, that allowed visitors to check out custom rides while competitors vied for trophies.

**Fort Drum** paid tribute to those who served in the military to protect the nation’s freedom with the colorful Salute to the Nation, featuring the flags of all 50 states and six American territories. The event ended with a spectacular fireworks display that honored the United States of America, Fort Drum, and the North Country.

**Riverfest.** The North Country Community of Alexandria Bay saw record-setting attendance during the 15th Annual Riverfest celebration. More than 5,700 Soldiers, family members, and civilians took advantage of northern New York's sunny weather and headed north for a fun and historical experience. Family and Morale, Welfare, and Recreation staff members kicked off the day's events on the mainland with activities such as rock climbing, face painting, arts and crafts, bull riding, and inflatable play areas for children. Uncle Sam Boat



Tours bridged the gap between the bay and Heart Island with hour-long boat tours for attendees. Those who took the tour stopped off at Heart Island, home of the famous Boldt Castle, where they were invited to lunch, provided by members of AUSA, Lockheed, and Otis Technologies.

Soldiers and their Families also had the option to tour the castle and got a history lesson about one of upstate New York's "jewels." Out of his love for his wife, Louise, George Boldt began building the castle on Heart Island in the late 19th century. Construction ceased when crews received word of Louise's death. The castle sat vacant for 73 years, until 1977, when the Thousand Island Bridge Authority acquired ownership and began restoring the deteriorating structures.



**The 10th** Mountain Division, Fort Drum, and the surrounding North Country Community have worked hard to make Fort Drum an Army Community of Excellence. Drum County is truly the warmest place Soldiers, families, and civilians will ever live!

**Total Economic Impact in FY11 \$1,633,341,987**

**Total economic** impact of a military installation on a geographic area is difficult to calculate. This Economic Impact Statement only reports direct funding that flows into the local economy. Revenues generated by secondary or outflow of military expenditures from the tri-county area has not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum emphasizes the post's importance to northern New York's economic well-being. Fort Drum's positive financial impact on the community is substantial, totaling \$1,633,341,987 for FY11. Total cumulative financial impact since FY88 is calculated at \$16,903,542,191.

<b>FY11 SPENDING BY CATEGORY</b>	
Payrolls (military, civilian, contractor, and retiree)	\$1,262,343,013
FDMCH Local Dollars Expended	\$20,352,045
Domestic Lease	\$1,752,678
NAF Local Purchases	\$1,919,012
Contracts Awarded by COE	\$202,200,000
Contracts Awarded by MICC, Fort Drum	\$39,779,844
Contracts Centrally Funded By Others	\$46,793,901
Medical Supplies and Services	\$27,521,681
Dental Supplies and Services	\$5,833,504
Education (Tuition Assistance/Contracts)	\$863,000
Combined Federal Campaign (CFC) Local Contributions	\$11,762
Federal Impact Aid	\$21,850,776
Army Compatible Use Buffer (ACUB) Dollars	\$1,451,190
Veterinary Supplies and Services	\$351
PX/Commissary Equipment Service and Maintenance	\$669,230
<b>TOTAL</b>	<b>\$1,633,341,987</b>

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**Cumulative Financial Impact Since FY88 \$16,903,542,191**

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**Total cumulative** financial impact since FY88 is calculated at \$16,903,542,191.

<b>FY</b>	<b>Amount</b>
1988	\$271,715,512
1989	\$332,094,861
1990	\$317,301,075
1991	\$371,844,455
1992	\$365,671,927
1993	\$383,470,275
1994	\$377,435,633
1995	\$389,289,789
1996	\$397,281,856
1997	\$392,901,745
1998	\$432,415,785
1999	\$404,863,008
2000	\$441,510,994
2001	\$465,413,254
2002	\$519,853,426
2003	\$529,736,252
2004	\$652,902,907
2005	\$821,377,368
2006	\$1,247,658,930
2007	\$1,463,781,777
2008	\$1,682,987,413
2009	\$1,502,834,542
2010	\$1,505,857,420
2011	\$1,633,341,987
<b>TOTAL</b>	<b>\$16,903,542,191</b>

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## Fort Drum Transformation and Population Trend

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**The Fort** Drum transformation starting in late 2003 and ending in September of 2007 resulted in spectacular growth for the 10<sup>th</sup> Mountain Division (Light Infantry) and Fort Drum. Pre-transformation and current population data (includes Soldiers assigned to 10<sup>th</sup> Mountain Division (Light Infantry), garrison and tenant units) are shown below.



**Approximately 385,656** square feet of new facilities with an estimated value of \$16 million were completed in FY11. These permanent facilities include barracks buildings, company headquarters, tactical equipment maintenance facilities, a fire station, a child development center, and medical clinic addition.

**Population data** derived from the Army's official population database system: Army Stationing & Installation Plan (ASIP) and TRICARE enrollment data

Category	31 December 03 Population	30 September 10 Population	30 September 11 Population
<b>Soldiers</b>	<b>10,729</b>	<b>19,447</b>	<b>19,978</b>
<b>Family members</b>	<b>10,590</b>	<b>19,810</b>	<b>26,671</b>
<b>Total Population</b>	<b>21,319</b>	<b>39,257</b>	<b>46,649</b>

## Fort Drum Tenant Organizations

Tactical	Support	Civilian
10 <sup>th</sup> Mountain Division	Army & Air Force Exchange Service (AAFES)	American Red Cross
7 <sup>th</sup> Engineer Battalion	Defense Commissary Agency (DECA)	AmeriCu Credit Union
63 <sup>rd</sup> EOD Battalion	Defense Logistics Agency (DLA)	Fort Drum Thrift Shop
902 <sup>nd</sup> Military Intelligence Group	U.S. Army Corps of Engineers (USACE)	NYS DMV
91 <sup>st</sup> Military Police Battalion	U.S. Army Civilian Human Resource Agency (CHRA)	Key Bank
62 <sup>nd</sup> MP Detachment (CID)	U.S. Army Dental Activity (DENTAC)	NYS Department of Labor
Army Field Support Battalion (AFSBN)	U.S. Army Legal Service, Trail Defense Service (TDS)	NYS Department of Veteran Affairs (VA)
NY MATES- NYANG	U.S. Army Medical Department Activity (MEDDAC)	U.S. Postal Service
99 <sup>th</sup> Regional Support Command (ECS-1)	U.S. Army Veterinary Command (VETCOM)	United Services Organization (USO)
174 <sup>th</sup> Fighter Wing (NYANG/MQ-9)	Mission & Installation Contracting Command (MICC)	
U.S. Air Force 20 <sup>th</sup> Air Support Operation (ASOS)	U.S. Army Network Enterprise Center (NEC)	
18 <sup>TH</sup> Weather Squadron Detachment 1	Defense & Accounting Service (DFAS)	
	Federal Investigative Service (FIS)	
	NCO Academy	



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## Fort Drum Real Property

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**Real property** consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. Real property includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment).

Type	Square Feet
Training Buildings	857,573
HQ and Unit Supply	2,035,372
Maintenance	2,023,016
Warehouse	1,447,744
Administration	438,848
Chapels/Religious Education	43,457
Transient Quarters	222,268
Troop Bilets	2,940,924
Dining Facilities	161,535
On-Post Family Housing	5,994,128
MWR	573,940
PX/Clothing	283,690
Commissary	90,962
Medical Facilities	249,238
Miscellaneous	408,785
<b>TOTAL</b>	<b>17,771,480</b>

## Fort Drum Capital Assets and Solid Waste

<b>CAPITAL ASSETS</b>	
Roads (Miles)	185
TA Roads (Miles)	246
Airfield Runways, Taxiways, and Aprons (Sq Yards)	1,853,964
Parking (Sq Yards)	4,081,794
Sidewalks (Sq Yards)	589,987
Electric Lines (Linear Feet)	2,430,435
Water Lines (Linear Feet)	1,158,539
Gas Lines (Linear Feet)	408,482
Sanitary Sewer Lines (Linear Feet)	612,144
Storm Sewer (Linear Feet)	405,265
Fencing (Linear Feet)	655,556
Railroad Track (Miles)	12
Communication Lines (Miles)	475
Airfield Lighting (Linear Feet)	195,935
POL Pipelines (Linear Feet)	21,317

### Fort Drum Solid Waste and Recycling

**Fort Drum's** municipal solid waste and recycling operations have a positive effect on both the installation and the surrounding community.

**Fort Drum** disposed of approximately 7,400 tons of municipal solid waste and construction debris using the Development Authority of the North Country's (DANC) municipal solid waste landfill services at the Rodman Regional Landfill during FY11.

**Fort Drum's** FY11 recycling efforts enabled partnerships with local business and created revenue in the amount of \$950,00 from the sale of marketable recycling materials generated by activities and processes in support of daily operations on Fort Drum.



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## Economic Forecast

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**Federal budget** fiscal constraints may impact future locally and/or centrally-awarded contract amounts flowing into the local economy.

**MCA construction** planned for FY12 includes ammunition supply point expansion, chapel expansion, health clinic, and dental clinic expansion and is valued at approximately \$37 million.

**MCA construction** planned for FY13 includes a Soldier Specialty Care Clinic and combat aviation brigade facilities valued at approximately \$113 million.

**MCA construction** planned for FY14-18 includes expansion of the Training Aids Center and construction of the Air Force Operation Center valued at approximately \$15.5million.

**Fort Drum's** population is projected to remain relatively stable; employment and payroll economic impact will remain fairly constant and continue to be the most significant category of economic impact to the local economy.

